

November 21, 2001

**TO WHOM IT MAY CONCERN**

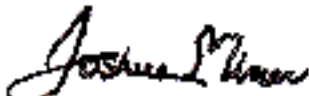
**In this letter I wish to share the respect and admiration I hold for my friend and colleague, John Huie, who served as Executive Director of the North Carolina Outward Bound School 1977 – 94.**

**John Huie is an educator with passion and purpose who fully understands and exemplifies the ideals of Kurt Hahn, the spiritual father of the Outward Bound movement. As Founder and Trustee of Outward Bound in the United States, I observed and worked with John over many years. During those years in many different challenging situations, John stood out among his peers as a man of exceptional integrity, compassion, and vision. His total commitment to the higher purposes of experiential learning inspired thousands of staff and students not only in the School John directed but also throughout the world-wide Outward Bound movement.**

**John gave the opening keynote address at one of the international Outward Bound conferences that I attended. In that address – as in his life and work – John exhibited his *joie de vivre*, infectious sense of humor, and moral intensity. It is a rare combination. Quite simply, John is a leader who lives the service ethic and inspires others to do the same. We need more like him in these times of challenge and crisis.**

**It pleases me to learn that John is now using his experience to serve others in the role of Educational Consultant. As parents turn to John Huie for assistance in helping families find settings where children can thrive, they will be well served by his experience and compassion. I have myself consulted with many parents over a long career, doing my best to help parents make wise decisions in choosing schools and programs which match their children's needs. It is a demanding and rewarding mission. I can recommend John Huie with the highest confidence. As a former headmaster, teacher, college professor, coach, and school director, John brings wisdom and kindness to this work. Parents and others who turn to him for assistance will know they are getting the very best.**

**It gives me pleasure to recommend John Huie who knows and lives out the Outward Bound motto: "To serve, to strive, and not to yield."**

A handwritten signature in black ink that reads "Joshua Miner". The signature is written in a cursive, flowing style.

**Joshua Miner  
Founder, Outward Bound USA  
42 School Street  
Andover, MA 01801**

